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Revenue world-wide, quarterly

THE WALL STREET JOURNAL.

## Medtronic Adds Directors After Elliott Acquires Stake

Medical-device maker also plans to form committees focused on growth

By Lauren Thomas

**Medtronic** is making changes to its board after Elliott Investment Management became one of its largest shareholders.

The activist investor and the medical-device maker have been holding friendly talks around how to boost the company's valuation and build on plans to focus on core assets.

Medtronic said on Tuesday that veteran med-tech executives John Groetelaars and Bill Jellison are joining its board as independent directors, confirming an earlier report by The Wall Street



Geoffrey S. Martha, chief executive officer of Medtronic.

The company also detailed the formation of new special committees focused on growth and operations that will include the new directors and be helmed by Medtronic Chief Executive Officer Geoff

Elliott is now one of company globally by revenue. Medtronic's biggest investors, after an engagement led by Elliott partner Marc Steinberg, the two parties said. The exact size of the firm's previously undisclosed stake couldn't be learned.

Medtronic's shares fell 3.1% to \$89.90 on the news and following the company's first-quarter results.

Medtronic develops, manufactures and distributes medical devices and therapies that treat more than 70 health conditions, from Parkinson's to diabetes.

The company, which is based in Ireland but has its operational headquarters in Minneapolis, has a market value of almost \$120 billion. Though its shares were up more than 16% so far this year through Monday, the company is still seen as undervalued, especially for being the biggest med-tech

which

Medtronic booked more than \$32 billion in revenue in 2024. Boston Scientific, with a larger market value of almost \$153 billion, reported about \$17 billion in sales last

One of the new committees will look for so-called tuck-in M&A opportunities, research and development investments and potential divestitures. The other will look for ways to boost earnings growth, the company said.

Medtronic is also now set to host an Investor Day event in mid-2026, at which point the company expects to detail the new committees' prog-

Elliott's Steinberg, who joined the board of Honeywell International earlier this vear, said in a statement that 'We look forward to continuing our constructive partnerShare price, year to date



Jan. 2025



\$10 billion

ship with Geoff Martha and the board and to working closely together to realize this unique value-creation opportunity."

Medical-device makers including Medtronic struggled coming out of Covid-19 to meet a rise in demand for procedures that people deferred during the pandemic, while also contending with inflationary pressures.

Medtronic faced additional challenges of its own, including those stemming from a 2021 warning letter from the Food and Drug Administration regarding product safety issues with its MiniMed insu-

lin pumps. That matter has since been resolved.

Lately, Medtronic has focused its efforts on more recent innovations, for example around treating atrial fibrillation, which has been a huge growth spot in the industry. As part of efforts to simplify its portfolio, it planned a separation of its diabetes business into a stand-alone en-

Elliott, known mostly for its work in tech and energy, has been increasingly active in the healthcare sector. Other investments have included contract drugmaker Catalent and Syneos Health.

## NorthWestern Energy and Black Hills Agree to Merge

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stock since the

two began talks

in March.

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By Adriano Marchese

NorthWestern **Energy** Group and Black Hills have agreed to combine to form a large \$7.8 billion regulated electric and natural-gas utility company at a time of climbing energy demand across the U.S.

The two companies said in a joint statement Tuesday that their boards approved a definitive agreement to combine in an all-stock, tax-free merger with a combined enterprise value of \$15.4 billion.

The combination is expected to create a pure-play, regulated, vertically integrated utility with greater scale and fuel mix, serving about 2.1 million customers across the eight states of Arkansas, Colorado, Iowa, Kansas, Montana, Nebraska, South Dakota and Wyoming. Combined.

the two companies bring together over \$7 billion worth of investment plans that span into 2029, focused primarily

on building new electric and natural gas critical infrastructure to meet rising energy demand and advancing energy resilience, said the companies.

Under the terms of the NorthWestern agreement. shareholders will receive 0.98 shares of Black Hills for each share of NorthWestern held,

Combined enterprise

value for the electric and natural-gas utility.

> merger completes, Black Hills shareholders will own 56% of the combined company on a fully diluted basis, and NorthWestern shareholders will own the remaining

NorthWestern Energy and Black Hills expect to increase their long-term earnings-per-



The combined company will serve 2.1 million customers in eight states.

## Peabody Scraps Deal to Buy Anglo's Australia Coal Assets

By Connor Hart AND ADAM WHITTAKER

called off a \$3.78 billion agreement to buy Anglo American's steelmaking coal can said it would initiate an

shutdown of a mine central to the deal, striking a blow to U.K. the miner's restructuring efforts

Peabody said Tuesday on that it would pull out of the deal because of

what it called a material adverse change to Anglo's steelmaking coal assets. Anglo American had agreed to sell its steelmaking coal business—including the Moranbah North mine-to St. Louisbased coal producer Peabody in November. Following a fire at Moranbah North in March, Peabody said it was reviewing the deal.

Peabody said the two com-

panies had been unable to said the deal included an upreach a revised agreement front cash payment of \$2.05 which compensated Peabody Peabody Energy said it for the long-term impact of the fire on the asset.

In response, Anglo Amerioperations because of the arbitration process and seek

damages, saying no material adverse change **Anglo American** had occurred said it would and the mine and equipment seek damages sustained no

> damage. The move is a blow to Anglo American's restructuring efforts. It agreed

to sell its Australian steelmaking coal business last year as part of a process to focus on core assets and fend off a takeover bid from rival BHP Group.

through

arbitration.

Progress toward restarting the mine is continuing, Anglo American said, and it remains confident of selling the asset through an alternative pro-

Last year, Anglo American

billion, plus some other pay ments tied to prices and the reopening of the Grosvenor mine, where production was suspended in June, also following a fire. The deal was expected to be completed by the third quarter this year.

The Moranbah North underground mine, located in Australia's coal-rich Queensland state, was evacuated March 31 after elevated carbon monoxide readings were detected. At the time the miner said data indicated "a small, contained ignition" and that it was monitoring conditions underground.

Anglo has estimated about \$45 million in monthly holding costs stemming from Moranbah North, Peabody said. The mine was previously targeted to produce 5.3 million tons of salable production in 2025.

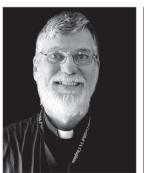
Peabody also on Tuesday terminated its agreement for the related sale of the Dawson Mine to Indonesia's PT Bukit Makmur Mandiri Utama.

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Anglo American executives at the underground portion of a coal mine in Australia.



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